

**ENVRI Innovation collaboration models (technology centric)**

| <b>Partnerships</b>                       | <b>Need</b>  | <b>TRL</b>          | <b>Users</b>                                      |
|---|--|---------------------|---|
| <b>A. Joint R&amp;D Project</b>           |  |                     |   |
| <b>A1. Intra-RIs co-development</b>       | New or improving of existing technology or service           | Low, medium to high | RIs,RPO, private, governmental agencies           |
|   | Combination of existing technologies for scientific services | Mixed               | RIs,RPO, private, governmental agencies           |
| <b>A2. Industry-RIs co-development</b>    | New or improving of existing technology                      | Low, medium to high | RIs,RPO, private, governmental agencies           |
| <b>A3. Mixed partners co-development</b>  | New or improving of existing technology                      | Low, Mixed to high  | RIs,RPO, private, governmental agencies           |
| <b>B. Contract Research</b>               |  |                     |   |
| <b>B1. Single RI-Industry development</b> | New idea or problem requires solution                        | Low, mixed to high  | Private, society                                  |
| <b>B2. Industry-Single RI development</b> | New idea or problem requires solution                        | Low, mixed to high  | RIs, society                                      |
| <b>C. Commercialisation Services</b>      |  |                     |   |
| <b>C1. Single RI / no partnership</b>     | Providing scientific service                                 | High TRL            | RIs, RPO, private, governmental agencies, society |
|   | Providing access to facilities and know/how                  | High TRL            | RIs, RPO, private                                 |
|   | Providing consultation services                              | mixed               | RIs, RPO, private                                 |
| <b>C2. RIs-Industry</b>                   | Licensing, joint venture, spin-off                           | high                | private   |